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# CITY COMMUNITY SERVICES AND CULTURE COMMITTEE

## Agenda and Reports

for the meeting on

Tuesday, 2 September 2025

at 6.00 pm

in the Colonel Light Room, Adelaide Town Hall

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Our Adelaide. **Bold. Aspirational. Innovative.** 

## CITY COMMUNITY SERVICES AND CULTURE COMMITTEE Meeting Agenda, Tuesday, 2 September 2025, at 6.00 pm

**Pages** 

Members – The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith Councillor Snape (Chair)

Councillor Giles (Deputy Chair)

Deputy Lord Mayor, Councillor Martin and Councillors Abrahimzadeh, Couros, Davis and Dr Siebentritt

Item

9.

Closure

## **Agenda**

1.	Acknowledgement of Country			
		opening of the City Community Services and Culture Committee meeting, the will state:		
	people recogr	cil acknowledges that we are meeting on traditional Country of the Kaurna e of the Adelaide Plains and pays respect to Elders past and present. We nise and respect their cultural heritage, beliefs and relationship with the land. sknowledge that they are of continuing importance to the Kaurna people living		
		e also extend that respect to other Aboriginal Language Groups and other First as who are present today.'		
2.	Apologies and Leave of Absence			
	Nil			
3.	Confi	Confirmation of Minutes - 5/8/25		
	That the Minutes of the meeting of the City Community Services and Culture Committee held on 5 August 2025, be taken as read and be confirmed as an accurate record of proceedings.			
	View public <u>5 August 2025</u> Minutes.			
4.	Decla	Declaration of Conflict of Interest		
5.	Deputations			
6.	Workshops			
	6.1	Park Lands Community Buildings - Priority Needs Analysis	3 - 26	
7.	Reports for Recommendation to Council			
	7.1	Draft Memorandum of Understanding with Athens, Greece	27 - 34	
8.	Reports for Noting			
	Nil			

### Agenda Item 6.1

## Park Lands Community Buildings - Priority Needs Analysis

Strategic Alignment - Our Community

**Public** 

Tuesday, 2 September 2025
City Community Services and
Culture Committee

**Presenter:** Jennifer Kalionis, Associate Director, City Culture

#### PURPOSE OF WORKSHOP

The purpose of this workshop is to seek feedback from Council Members on the Park Lands Community Building redevelopment priorities, to confirm the priority tiers and how Council will approach projects that are self-funded and do not require Council funding.

At a Council meeting on 10 September 2024, Council noted the draft Park Lands Community Buildings Priority Needs Analysis (presented as an Investment Plan) [Link 1]. Council agreed to review the proposed projects annually through the Annual Business Plan and Budget process and noted that the Priority Needs Analysis be updated following the adoption of the Adelaide Park Lands Community Buildings (Sport and Recreation) Policy.

Council approved Golden Wattle Park / Mirnu Wirra (Park 21W) and Mary Lee Park (Park 27B) as the first priority Park Lands Community Building projects on 5 November 2024.

On 10 December 2024, Council adopted the Adelaide Park Lands Community Buildings (Sport and Recreation) Policy. The Policy will be implemented through the Priority Needs Analysis, which ensures resources are directed towards projects with the greatest need and impact.

The highest-priority projects are presented in this workshop to confirm their status, alongside discussion of the approach to self-funded projects.

#### **KEY QUESTIONS**

- 1. Do Council members support the Community Building redevelopment priorities within the priority tiers?
- 2. How should Council treat Community Building projects that do not require Council funding?

- END OF REPORT -

Our Community

Park Lands Community Buildings - Priority Needs Analysis

The purpose of this workshop is to seek the views of Council Members on the proposed pipeline of Community Building projects.

City Culture Jennifer Kalionis







Council has adopted an **Adelaide Park Lands Community Buildings Policy**, which provides a framework for the redevelopment of community buildings.

The policy guides the design and investment in Community Buildings in the Adelaide Park Lands to support:

- participation in active lifestyles, leisure, sport and recreation;
- meeting community needs for accessible and inclusive community-level sports and recreation;
- protecting and promoting the Adelaide Park Lands; and
- mitigating the effects of climate change and ensuring integrated and sustainable development.



Investing in the upgrade and redevelopment of Community Buildings in the Adelaide Park Lands will ensure that our community have the facilities they need now and for future generations.

### **Objectives:**

- 1. Maximise investment and community benefits by consolidating buildings and creating shared-use facilities and amenities accessible to the public.
- ଥିଁ 2. Enable the provision of Community Buildings that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.
  - 3. Create quality, welcoming and inclusive facilities to maximise their benefit to the community.
  - Foster diverse participation in sports and recreation by investing in facilities that meet the needs of users and the public.
  - Optimise the sustainable development, efficient use and environmental performance of Community Buildings.
- 6. Ensure a consistent approach to designing and developing upgrades and redevelopments of Community Buildings.



- There are 51 sports-related buildings in the Park Lands that are City of Adelaide assets, including 40 primary community sports facilities such as clubrooms and changerooms.
- Not all buildings are requiring upgrades or redevelopment.
- Council has made an annual commitment of 1.5% of rates revenue (or \$2.225m in 2025/26) to support the implementation of upgrades.
- The Priority Needs Analysis is the means to implement the redevelopment projects outlined in this Policy and is reviewed annually.



- Assessment criteria has been used to identify Community Buildings which are most in need of re-development, ensuring that Council resources are directed toward projects with the greatest need and impact.
- Council approved Golden Wattle Park / Mirnu Wirra (Park 21W) and Mary Lee Park (Park 27B) as the first priority Park Lands Community Building projects for delivery in 2025/26.
- Council requested the removal of priority years and instead adopt priority tiers. As a result, three
  priority tiers have been established based on the assessment criteria.
- Identifying several priority projects enables early planning, budget forecasting, and efficient project delivery for CoA and external stakeholders.

#### **KEY QUESTION**

Do Council members support the Community Building redevelopment priorities within the priority tiers?

#### **KEY QUESTION**

How should Council treat Community
Building projects that do not require Council funding?

## **Priority Tier 1 Projects**



Location		Current Lessees	Current Number of Buildings
Priority 1 In progress	Golden Wattle Park / Mirna Wirra (Park 21W)	Adelaide Community Sport and Recreation Association (ACSARA)	1
Priority 2 In progress	Mary Lee Park (Park 27B)	West Adelaide Soccer Club	1
Veale Park / Walyu Yarta (Park 21)		Football SA	2
Josie Agius Park / Wikaparntu Wirra (Park 22)		SA United Church Netball Association (SAUCNA)	1
	LeFevre Park / Natu Wama (Park 6)	Wilderness	2
Blue Gum Park / Kurangga (Park 20)		Pulteney Grammar Blue Gum Park / Kurangga (Park 20)	
		Adelaide Harriers Athletics Club	1
Carriageway Park / Tuthangga (Park 17)		Pembroke Carriageway Park / Tuthangga (Park 17)	
		Touch Football SA	1
Denise Norton Park / Pardipardinyilla (Park 2)		Blackfriars Priory School	1

## Tier 2 and 3 Projects



### Tier 2

Location	Current Lessee	Current Number of Buildings
Bullrush Park / Warnpangga (Park 10)	Adelaide University	2
Bulliush Falk / Wampangga (Falk 10)	Adelaide Archery Club	1
	Adelaide University	5
	St Peters College	1
ቦ CRed Gum Park / Karrawirra (Park 12)	Christian Brothers College	1
Red Guill Falk / Rallawilla (Falk 12)	Torrens Rowing Club	1
	Prince Alfred College	1
	Adelaide High School	1
King Rodney Park / Ityamai-itpina	Prince Alfred College	1
(Park 15)	Christian Brothers College	2
Peppermint Park / Wita Wirra (Park 18)	Adelaide City Football Club	1
Pelzer Park / Pityarilla (Park 19)	Adelaide Comets	1
1 Cizer ark / Fityariia (Fark 13)	Adelaide City Football Club	1
GS Kingston Park / Wirrarninthi (Park 23)	Park 23 Sports Club	1
T	Norwood/Unley High Rowing Club	1
Tarntanya Wama (Park 26)	Scotch College	1
	Pembroke College	1

## Tier 3

Location	Current Lessee	Current Number of Buildings
Rymill Park /Murlawirrapurka (Park 14)	Adelaide Bowling Club	1
Blue Gum Park / Kurangga (Park 20)	South Park Hockey and Tennis	2
33 ( 3,	Club de Petanque d'Adelaide	1
	South Terrace Croquet	1
Carriageway Park / Tuthangga (Park 17)	SA Croquet Association	2
	Dog Obedience Club	1
Ellis Park / Tampawardli (Park 24)	Adelaide High School	1
Rundle Park / Kadlitpina (Park 13)	Feral Aussie Boulistes Petanque Club	1

## Veale Park / Walyu Yarta (Park 21)



- A regional soccer facility with multiple playing fields, used by up to nine soccer clubs.
- This site has significant potential, but activation is held back by poor facilities and a lack of community amenity. Page 12
  - Opportunities to enhance participation is significant within this park.
  - Improved amenities would support community courts to the south and open spaces to the north.
    - = existing buildings

Current Lessee: Football SA

Expiry: 30 January 2026





## Veale Park / Walyu Yarta (Park 21)









## Josie Agius Park / Wikaparntu Wirra (Park 22)



- This site experiences very high community use, supporting 24 netball courts and hosting multiple competitions.
- Existing facilities are outdated, with insufficient female toilets and changerooms during peak periods.
- Structural issues have been identified within the current leased building.
- There is an opportunity to consolidate two outdated buildings into a single upgraded facility, with further efficiencies gained by incorporating nearby public toilets in the adjacent park.
  - = existing buildings

Current Lessee: SA United Church Netball Association

Expiry: 30 June 2029





## Josie Agius Park / Wikaparntu Wirra (Park 22)







## Lefevre Park / Nantu Wama (Park 6)



- Large open playing fields adjacent multiple netball/tennis courts.
- Existing buildings are basic in function, offer limited amenity, and are in poor condition.
- There are currently no public amenities available for community use.
  - The site has significant growth potential.
  - = existing buildings

Current Lessee: Wilderness School

Expiry: 30 June 2029





## Lefevre Park / Nantu Wama (Park 6)







## Blue Gum Park / Kurangga (Park 20)

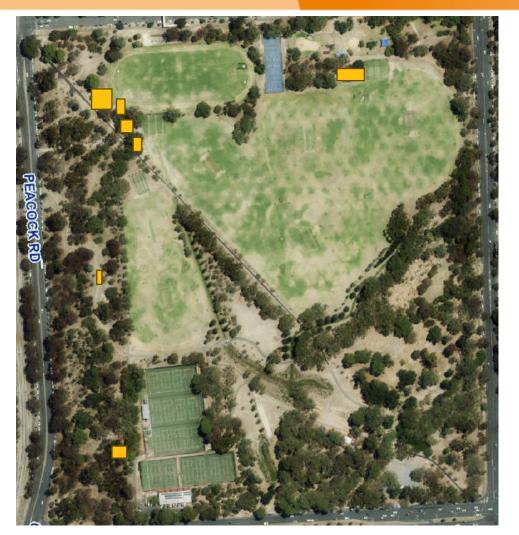


- The site contains multiple buildings that support a range of school and community sports.
- Heavily utilised on weekdays for school sport, with growing demand for community use outside of school hours.
  - Each building has functional limitations, with a long-standing storage issue addressed through temporary shipping containers.
  - Opportunity exists to consolidate buildings and rationalise storage and maintenance infrastructure.
  - = existing buildings

Current Lessee: Pulteney Grammar School (Primary Lessee)

Expiry: 30 September 2029





## Blue Gum Park / Kurangga (Park 20)







## Carriageway Park / Tuthangga (Park 17)



- The site has strong growth potential, particularly with investment in facilities to enable increased community use.
- Its size presents an opportunity to accommodate larger community sporting events. Page 20
  - There is an opportunity to consolidate three buildings into two, with a primary facility to the east and a smaller supporting facility to the west.
  - Additional consolidation could be achieved by integrating existing public toilets and other formal sport and recreation infrastructure (e.g. dog obedience areas).
  - = existing buildings

Current Lessee: Pembroke School (Primary Lessee)

Expiry: 31 August 2026





## Carriageway Park / Tuthangga (Park 17)







## Denise Norton Park / Pardipardinyilla (Park 2)



- Opportunity to consider the location of the facility in the context of the new Aquatic Centre and community playing field.
- The site supports three ovals used for a range of different sports.
   Potential to link the new facility with exist the result of th
  - Potential to link the new facility with existing tennis and basketball courts and the playground in Park 2.
  - Improved facilities would support increased usage by community clubs and sporting associations.
    - = existing buildings

Current Lessee: Blackfriars Priory School

Expiry: 30 June 2026





## Denise Norton Park / Pardipardinyilla (Park 2)

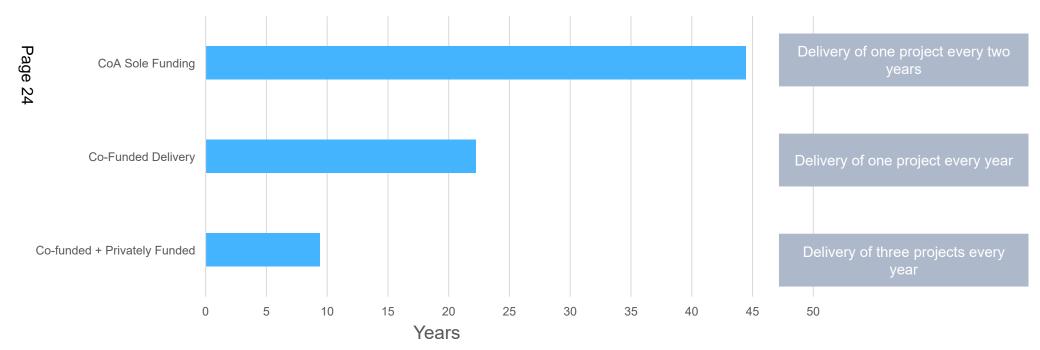




## Accelerated Program



- Community Buildings Policy includes consideration of 'Capacity to Partner'.
- Enabling self-funded projects will accelerate delivery and community outcomes.



(Illustrative example only)

## Accelerated Program



To deliver an accelerated program, Council could investigate a range of opportunities, including;

#### Design and Construct delivery model

Streamline project timelines by integrating design and construction phases, reducing duplication and accelerating delivery

#### Engage expertise through an EOI process

Secure an architect (or panel of architects) to design multiple community buildings, ensuring consistency in quality, efficiency, and design standards across projects.

#### Early Contractor Involvement (ECI)

Involve contractors early in the design phase to provide input on buildability, cost efficiency, and risk management, leading to more practical and cost-effective outcomes

## **Key Questions**



#### **KEY QUESTION**

Do Council members support the Community Building redevelopment priorities within the priority tiers?

#### **KEY QUESTION**

How should Council Administration treat Community Building projects that do not require Council funding?

## Draft Memorandum of Understanding with Athens, Greece

Strategic Alignment - Our Community

**Public** 

## Agenda Item 7.1

Tuesday, 2 September 2025 City Community Services and Culture Committee

**Program Contact:** 

Jennifer Kalionis, Associate Director City Culture

**Approving Officer:** 

Jo Podoliak, Director City Community

#### **EXECUTIVE SUMMARY**

This report seeks Council endorsement of the draft Memorandum of Understanding (MOU) between the City of Adelaide (CoA) and the Municipal Council, the City of Athens, Greece.

On 23 May 2023, Council authorised the Administration to enter into discussions with the City of Athens, Greece to determine the nature and themes of a proposed MOU.

In May 2025 a draft MOU, developed by the City of Athens, was sent to the CoA for review.

A formalised relationship with the City of Athens would represent a commitment to leverage the existing strong links between the two cities for mutual cultural and economic benefit.

A MOU is the first step for any agreement between CoA and any new international city partnership. It is proposed for a three-year term, to then be reviewed before considering any potential extension or progression to a more formal Sister City agreement.

### RECOMMENDATION

The following recommendation will be presented to Council on 9 September 2025 for consideration

## THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL THAT COUNCIL

- 1. Approves the Memorandum of Understanding between the City of Adelaide and the City of Athens, Greece as contained in Attachment A to Item 7.1 listed on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 September 2025.
- 2. Notes that the City of Athens has advised the City of Adelaide that the Memorandum of Understanding must be approved first by its municipal council and subsequently by the Greek Ministry of the Interior, before it can be signed by both parties.
- 3. Authorises the Chief Executive Officer or delegate to make any necessary editorial or administrative amendments to the Memorandum of Understanding as contained in Attachment A to Item 7.1 listed on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 September 2025, in response to feedback from the City of Athens municipal Council or the Greek Ministry of the Interior, providing it does not alter its intent.

## **IMPLICATIONS AND FINANCIALS**

City of Adelaide 2024-2028 Strategic Plan	Alignment – Our Community Vibrant, connected and inclusive.
Policy	The proposed Memorandum of Understanding (MOU) will align with the CoA Cultural Policy 2025-2036 and Economic Development Strategy 2024- 2028.
Consultation	Not as a result of this report.
Resource	Not as a result of this report.
Risk / Legal / Legislative	Council's intent to enter an international relationship has been registered with the Commonwealth Government's Foreign Arrangements Scheme. This is a requirement of the Australia's Foreign Relations (State and Territory Arrangements) Act 2020.
Opportunities	Entering into the MOU will formalise a cultural relationship between The City of Adelaide and The City of Athens and present opportunities for knowledge sharing between the two cities, leveraging existing community relationships, and encouraging collaboration and exchange in a number of areas.
25/26 Budget Allocation	Provisional allocation from the Sister Cities Program budget to enable the signing of the MOU and practical commencement of the partnership, subject to further discussion with the City of Athens.
Proposed 26/27 Budget Allocation	Not as a result of this report.
Life of Project, Service, Initiative or (Expectancy of) Asset	The recommended process for the development of potential Sister City partnerships is for the City of Adelaide and the international counterpart City to enter into a time-limited and activity based partnership for three years. The success and value of the partnership is to be reviewed during that time. At the end of the partnership, the parties may choose to extend the MOU or allow the partnership arrangement to end. The partnership may also be considered to be strong enough at this time to enter into a Sister City Agreement, which are ongoing.
25/26 Budget Reconsideration (if applicable)	Not as a result of this report.
Ongoing Costs (eg maintenance cost)	International relationships require investment to active and leverage to provide value to both parties. Expenditure can include recognition of key milestones or events of significance, diplomatic travel and internal resourcing to service the relationship.
Other Funding Sources	Not as a result of this report.

#### DISCUSSION

#### **Background**

- 1. At its meeting of 10 May 2022, Council noted the following as part of the decision of <a href="Item 10.6">Item 10.6</a>:
  - 1.1. "That any new international partnerships would take the form of an MOU, and would need to be individually assessed in detail, including key success metrics, and prior to entering into any such arrangements, and then registered through the Commonwealth Government's Foreign Arrangement Scheme."
- 2. On 23 May 2023, Council authorised the Administration to enter into discussions with the City of Athens, Greece to determine the nature and themes of a proposed Memorandum of Understanding (MOU).
- 3. The Hon. Minister Andrea Michaels MP, Minister for Consumer and Business Affairs, wrote to the Lord Mayor on 2 May 2023 [Link 1] to formally propose the City of Adelaide (CoA) investigate a Sister City relationship with Athens, Greece.
- 4. The Hon. Frank Pangallo MLC, and the Hon.Connie Bonaros MLC, wrote to the Lord Mayor [Link 2] on 2 May 2023 to formally propose the CoA investigate a Sister City relationship with Athens, Greece,
- 5. The Hellenic Australia Chamber of Commerce and Industry (HACCI) SA Chapter has previously provided a letter [Link 3] supporting a Sister City relationship and outlining their commitment to collaboration within the business and professional community.
- 6. As a mandatory requirement, notice of the proposed formalised relationship between Athens and the CoA has been submitted through the Commonwealth Government's Foreign Arrangement Scheme.
- 7. No other Australian capital city has a current formalised diplomatic relationship or Sister City relationship with the City of Athens.
- 8. The CoA has previously entered into a time-limited MOU with the City of Edinburgh, which focused on cultural learning and exchange, specifically in relation to the arts and festivals; and with the City of Jaipur. These time-limited MOUs have not resulted in Sister City relationships.
- 9. The signing of the MOU with the City of Athens is proposed for a three-year term and does not present any financial obligations on Council.
- 10. At the conclusion of the three-year MOU term, a review would be undertaken to assess the outcomes and the possibility to consider an extension or a Sister City agreement.

#### **Strategic Alignments and Opportunities**

- 11. International relationships may provide diplomatic, social, cultural, and economic benefits to CoA, and support strategic plan outcomes.
- 12. The draft MOU proposes the following alignments between CoA and City of Athens:
  - 12.1. Cultural Cooperation
  - 12.2. Tourism Cooperation
  - 12.3. City Resilience and Smart City Solutions- Digitalization of Services
  - 12.4. Cooperation in the field of environmental protection
- 13. The Athens Resilience Strategy for 2030 (Link 4) has pillars including:
  - 13.1. An open city
  - 13.2. A green city
  - 13.3. A proactive city
  - 13.4. A vibrant city
- 14. The City of Athens has developed a Climate Action Plan (Link 5) which has alignments to the CoA Integrated Climate Strategy 2030. The MOU lists point IV as 'Cooperation in the field of environmental protection'. Athens' objectives include emissions reductions and increasing green spaces and canopy, which align with CoA strategic objectives.
- 15. Athens has several world heritage sites. CoA is in the process of bidding for heritage listing of the Adelaide Park Lands and there may be an opportunity for CoA to learn from Athens.
- 16. The CoA Cultural Policy 2025-2036 principle; 'Preserving Cultural Heritage, Embracing Progress' is reflected through a commitment to 'celebrate our local character, food culture, customs, social practices and
- City Community Services and Culture Committee Agenda Tuesday, 2 September 2025

- traditions, places and spaces'. Council plays a role in promoting and sharing cultural heritage and building links to capitalise on cultural synergies through international relations.
- 17. Greece has developed a Strategic Plan for Greeks Abroad 2024 2027. This plan, focussed on the diaspora, has developed the formulation and implementation of actions and synergies with other Ministries, local government, ecclesiastical, educational and cultural institutions.
- 18. A free trade agreement was previously pursued in 2023 between Australia and the European Union but this did not eventuate.

#### The Greek Diaspora in Adelaide

- 19. The bond between Adelaide and Greece strengthened in the 1950s and 1960s when thousands of Greek migrants sailed to Australia, many settling in Adelaide.
- 20. There are regular visits to South Australia by the Greek Government via Ministerial delegation, and the Presidential Guard (Evzones).
- 21. The Hellenic Australia Chamber of Commerce and Industry (HACCI) SA Chapter was formed in 1985 to promote and strengthen the economic and cultural ties between Australia and Greece. The HACCI SA branch offers a platform for its members to connect, interact and exchange knowledge and ideas.
- 22. Adelaide has been called the 'Athens of the South' since foundation, with colonists and visitors alike revelling in the potential of the free and planned city.
- 23. As of 2023, two percent of the total 25,026 residents of the City of Adelaide identify as having Greek ancestry and Greek is the 7th most common language used at home.
- 24. There are a number of long-standing cultural celebrations led by the Greek community in South Australia, that over time have been embraced and celebrated by the broader community. This includes the historic Glendi Festival, the Blessing of the Waters ceremony and more recently new celebrations such as the Yiassou Adelaide Greek Festival held in the City of Adelaide in April 2025.
- 25. Other Greek community activities that receive Council support in the city include the Greek Independence Day commemorations as well as a Greek Orthodox Easter Procession in the West End each year.
- 26. The Sturt Street Community School offers Greek language as its primary language course, due to a history of post-war migrants settling in the inner-city and concentrating around the cosmopolitan areas such as the Central Market. In the 1950's, all school notices were provided to families in both Greek and English.
- 27. The Greek Orthodox Community Church in Franklin Street is the first built in Adelaide, in 1937, and had a vital role in preserving the cultural identity of Greek migrants.

#### **Department of Foreign Affairs and Trade**

- 28. The Department of Foreign Affairs and Trade (DFAT) has been made aware of the CoA intentions with the proposed MOU and note the following regarding Australia's relationship with Greece:
  - 28.1. Australia and Greece have shared interests in relation to international peace and security, multilateralism, democratic values and strong people-to-people links.
  - 28.2. Australia and Greece have a close bilateral relationship based on historical ties, the rich contribution of Greek Australians to Australian society and increasing two-way investment.
  - 28.3. Australia has numerous bilateral agreements with Greece, including on social security, mutual assistance in criminal matters and cultural cooperation.
  - 28.4. Australia continues to seek opportunities to promote Australian business and raise awareness of potential benefits of increased trade between Australia and Europe, including Greece.
  - 28.5. In 2021, two-way merchandise trade between Australia and Greece was valued at \$395 million. Imports from Greece accounted for \$357 million, primarily in vegetables; medicaments (including veterinary); cheese and curd; and cereal preparations. Australia's principal exports were non-ferrous waste and scrap; starches, inulin and wheat gluten.

#### **Next Steps**

29. Following Council's endorsement of the MOU, the City of Athens has advised that the document needs to be approved first by its municipal council and subsequently by the Greek Ministry of the Interior, before it can be signed. If there are any substantial changes to the MOU proposed following this process, a subsequent report with the proposed changes to the MOU will be presented to Council. Any editorial or administrative changes would be managed under CEO delegation.

30. Once the draft MOU is agreed by both parties, discussions will commence with the City of Athens for the manner and timing associated with signing the MOU.

#### DATA AND SUPPORTING INFORMATION

- Link 1 Letter from the Hon Andrea Michaels MP, Minister for Consumer and Business Affairs
- Link 2 Letter from the Hon Frank Pangello MLC and the Hon Connie Bonaros MLC
- Link 3 Letter from Hellenic Australia Chamber of Commerce and Industry (HACCI) SA Chapter.
- Link 4 Athens Resilience Strategy for 2030
- Link 5 City of Athens Climate Action Plan

## **ATTACHMENTS**

Attachment A- Draft Memorandum of Understanding between City of Adelaide and City of Athens

- END OF REPORT -





## Memorandum of Understanding between the City of Athens and the City of Adelaide

The City of Athens, represented by Mayor Haris Doukas, and the City of Adelaide, represented by Lord Mayor Jane Lomax-Smith AM, (hereinafter referred to, collectively, as the Parties, and each, a Party);

Recognizing the crucial role of cities in the stability, development, prosperity, sustainability and well-being of their societies and their citizens;

Wishing to establish their cooperation, exchange of experiences and sharing of best practices on multiple levels;

Hereby agree to sign a Memorandum of Understanding (MoU) according to the following provisions:

#### I. Cultural Cooperation

- The Parties shall pursue cultural and artistic cooperation and exchanges by organizing joint exhibitions, festivals or other relevant events.
- The Parties shall encourage high level cultural exchanges allowing their respective visitors to have a positive multiplier effect on the branding of their cities.

#### **II. Tourism Cooperation**

- The Parties shall establish their tourism cooperation by facilitating contacts between their competent municipal Council, city, departments and/or agencies.
- The Parties shall examine appropriate ways to encourage travel of their citizens to each other's respective city in order for them to visit their monuments and local landmarks, thus becoming acquainted with the local history, tradition and culture.

#### III. City Resilience and Smart City Solutions- Digitalization of Services

- The Parties shall exchange best-practices and know-how on areas relevant to the resilience of modern urban centers, such as energy efficiency of municipal buildings, natural disaster prevention and emergency planning, public health protection measures and climate change mitigation challenges.
- The Parties shall facilitate contacts between their respective municipal departments or agencies and they shall exchange their experiences on their respective design policies and practices pertaining to green spaces, public squares and public areas.
- The Parties shall make every effort to use digital solutions for the benefit of its inhabitants and business.
- The Parties shall exchange best practices and know-how on the digitalization of municipal services, such as the issuance of official forms, licenses, and electronic applications without requiring the citizen's physical presence.
- The parties shall share information about initiatives and approaches to effectively leverage digitalization to boost citizens' well-being through smart technologies, applications and digital innovations including cybersecurity and artificial intelligence (AI).

#### IV. Cooperation in the field of environmental protection

The Parties undertake to promote cooperation in the field of environmental protection by facilitating contacts between their respective departments or municipal bodies.

The Parties will exchange best practices and share information on the resilience of modern urban centers, specifically on issues related to the challenges of climate change mitigation and its impact on people's well-being.

#### VI. Implementation, Duration and Modification of the MoU

- This MoU shall be implemented taking into consideration the respective jurisdiction limits and national legislation of each Party.
- All measures and provisions of this MoU shall be implemented with due regard to the organizational and financial resources available by the Parties at any given time.
- The exchange of visits should be announced in good time so as to allow for thorough and in time preparation and organization by the welcoming Party. The travel and accommodation expenses arising from a delegation's visit shall be covered by the delegation itself, unless mutually agreed otherwise by the Parties.
- This MoU enters into force on the date of its signature and is set to be valid for 3 years, with the possibility to be renewed upon mutual agreement. Either Party may terminate this MoU through written notice to the other party.
- Six months prior to the scheduled conclusion of this Memorandum of Understanding, the Parties shall liaise regarding the potential for its mutually agreed extension or termination.

• This MoU is not intended to be legally binding for either party.

Signed in Athens/Adelaide on .../.../202.., in two original copies in Greek and English.

On behalf of the City of Athens

On behalf of the City of Adelaide

Haris Doukas Mayor of Athens Jane Lomax-Smith AM Lord Mayor of Adelaide